

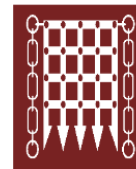
## Westminster Energy, Environment & Transport Forum policy conference:

### Next steps for water infrastructure in England and Wales

Timing: Morning, Tuesday, 18<sup>th</sup> November 2025

\*\*\*Taking Place Online\*\*\*

Draft agenda subject to change



WESTMINSTER ENERGY  
ENVIRONMENT &  
TRANSPORT FORUM

- 8.30 Registration
- 9.00 **Chair's opening remarks**  
Senior Parliamentarian
- 9.05 **The future for water infrastructure in England and Wales - priorities for reform, regulation, coordination, and resilience**  
Senior representative, policy  
Questions and comments from the floor
- 9.30 **Consumer and environmental protection - enhancing public trust**  
**Karen Gibbs**, Senior Leader, Environment, Consumer Council for Water
- 9.45 **Assessing priorities for reform - regulation, governance, and resilience standards**  
*recommendations from the Independent Water Commission / reform of regulatory bodies and structures / supervisory approaches and transparency in performance reporting / achieving water company accountability / implementing national resilience standards / mandating for public health / rebuilding public trust / criteria and governance of a National Water Strategy / managing transition to a new regulator / strengthening coordination between Ofwat, the Environment Agency, and the Drinking Water Inspectorate / integrating improved asset health data into long-term planning*  
**Giles Bristow**, CEO, Surfers Against Sewage  
**Liz Sharp**, Professor of Water and Planning, School of Geography and Planning, University of Sheffield  
Senior representative, water sector  
Senior representative, infrastructure management
- 10.05 Questions and comments from the floor
- 10.30 **Strategic considerations for planning, performance, and oversight**  
**Anita Shah**, Regulation Director, National Audit Office
- 10.45 **Securing long-term investment and improving financial resilience in the water sector**  
*investment challenges and funding gaps / funding streams for Asset Management Period 8 / assessing proposals for Competition and Markets Authority redeterminations of Price Review 2024 / attracting private capital / leveraging the 10-Year Infrastructure Strategy and Spending Review commitments / Mansion House Accord and National Wealth Fund support / reporting, assurance and improving investor confidence / clarity in regulatory signals to support investment*  
**Dr Lisa Gahan**, Director of Economics, Pennon Group  
Senior representative, financial consultancy
- 10.55 Questions and comments from the floor
- 11.20 **Chair's closing remarks**  
Senior Parliamentarian
- 11.25 Break
- 11.35 **Chair's opening remarks**  
Senior Parliamentarian
- 11.40 **Sector priorities for water infrastructure planning, development, and renewal**  
Senior representative, water sector  
Questions and comments from the floor
- 12.05 **Infrastructure delivery - major capital projects, asset management implementation, and managing risks**  
*deliverability, cost, and alignment with environmental and resilience standards / workforce capacity / supply chain requirements / supporting infrastructure ambitions amid heightened scrutiny and investor pressures / addressing gaps in condition monitoring and data sharing / utilising digital tools and predictive maintenance / supporting innovation in asset renewal and operations / incorporating climate risk and drought preparedness / implementation of regional planning bodies, and coordination between regional plans and national strategies / integrating supply infrastructure into housing and development policy / addressing deterioration of ageing infrastructure / aligning workforce skills development with delivery of Asset Management Period 8*  
**Daniel Johns**, Managing Director, Water Resources East  
**Steve Salvin**, CEO, Aiimi  
Senior representative, water sector  
Senior representative, infrastructure  
Senior representative, skills  
Questions and comments from the floor
- 12.55 **Adapting to a changing climate - water resource management, resilience, and future planning**  
Senior representative, policy  
Questions and comments from the floor
- 13.25 **Chair's and Westminster Energy, Environment & Transport Forum closing remarks**  
Senior Parliamentarian  
**Sean Cudmore**, Westminster Energy, Environment & Transport Forum